

Appendix 2: Strategic Plan Workplan; progress at Quarter Four 2022/23

We will show Middlesbrough's children that they matter and work to make our town safe and welcoming and to improve outcomes for all children and young people.	Q1 2022/23 position	Q2 2022/23 position	Q3 2022/23 position	Q4 2022/23 position
Expand the current model for youth provision in areas that suffer high levels of deprivation	Green	Green	Red	Red
Make steps towards every child playing a musical instrument by extending to one other school or year group	Green	Green	Green	Green
Evidence that Middlesbrough Council listens to children's voices	Green	Green	Red	Green
Create and deliver a strategy to increase digital inclusion for children, young people and adults across Middlesbrough	Green	Green	Blue	Blue
Consolidate and build on recent Children's Services progress to improve Ofsted rating	Green	Green	Green	Blue
Explore potential for the establishment of an Eton Sixth Form in Middlesbrough	Green	Green	Green	Green

We will work to address the causes of vulnerability and inequalities in Middlesbrough and safeguard and support the vulnerable.	Q1 2022/23 position	Q2 2022/23 position	Q3 2022/23 position	Q4 2022/23 position
Deliver and extend the 50 Futures programme	Green	Green	Red	Green
Further develop the Dementia Friendly Middlesbrough programme	Green	Green	Green	Blue
Achieve 'Age Friendly Communities' status	Green	Green	Blue	Blue
Implement and extend locality working	Green	Green	Green	Red

We will tackle crime and anti-social behaviour head on, working with our partners to ensure local people feel safer.	Q1 2022/23 position	Q2 2022/23 position	Q3 2022/23 position	Q4 2022/23 position
Support the police and hold them to account for each neighbourhood	Green	Green	Green	Blue
Establish and support Neighbourhood Watch schemes across the whole town	Green	Green	Green	Red
Increase CCTV across the whole town	Green	Green	Blue	Blue
More environmental action and punishment for fly tipping	Green	Green	Blue	Blue
Encourage more residents to report crime and ASB	Green	Green	Green	Green
Reward and champion individuals for being good neighbours	Green	Green	Green	Red
Increased enforcement against problem properties / streets / gardens in disrepair	Green	Green	Green	Blue

We will ensure our town acts to tackle climate change, promoting sustainable lifestyles.	Q1 2022/23 position	Q2 2022/23 position	Q3 2022/23 position	Q4 2022/23 position
Develop an Urban Farm	Green	Green	Red	Red
Develop local wildlife / nature reserve in North Ormesby and one other site	Green	Green	Green	Green
Demonstrate increased recycling rates	Green	Green	Green	Green
Establish six community growing areas	Green	Green	Green	Green
Double the size of our urban meadows / wildflower planting sites	Green	Green	Green	Green
15 new EV charging points across town	Green	Green	Green	Green
Big community tree planting days	Green	Green	Blue	Blue
Middlesbrough hosts inaugural climate conference	Green	Green	Red	Red

We will ensure the recovery of local communities, businesses and the Council's operations from COVID-19, taking opportunities to build back better.	Q1 2022/23 position	Q2 2022/23 position	Q3 2022/23 position	Q4 2022/23 position
Delivery of the Council's COVID19 Recovery Plan to enable individuals, families, communities and business across Middlesbrough achieve a proper level of functioning, post-Pandemic	Blue	Blue	Blue	Blue
Ensure effective Council response to immediate issues of COVID19 impacting upon individuals, families, communities and business	Blue	Blue	Blue	Blue

We will work closely with local communities to protect our green spaces and make sure that our roads, streets, and open spaces are well-designed, clean and safe.	Q1 2022/23 position	Q2 2022/23 position	Q3 2022/23 position	Q4 2022/23 position
Improve identified play parks and spaces in line with our Towns Fund Recommendation	Green	Green	Green	Green
Establish the requirement for potential CPO of derelict buildings and problem sites	Green	Green	Blue	Blue
Improve our Highways	Green	Green	Green	Blue
12 new back alleys are reclaimed, improved and showcased	Green	Green	Blue	Blue
Neighbourhood and town wide front garden competitions	Green	Red	Red	Green
Vastly improve Thorntree and Pallister Parks in line with Towns Fund Recommendation	Green	Green	Yellow	Green
Creation of Tree Maintenance Squad and ongoing maintenance work programme	Green	Green	Red	Red
Creation of a subsidised Pest Control service	Green	Green	Red	Red

We will transform our town centre, improving accessibility, revitalising unused assets, developing iconic new spaces and building more town centre homes.	Q1 2022/23 position	Q2 2022/23 position	Q3 2022/23 position	Q4 2022/23 position
Complete town-wide lighting scheme				
Consider potential for BOHO digital expansion				
St Hilda's housing starts around Old Town Hall				
Protect and celebrate heritage through marketing and comms strategies and complete planned works on Captain Cook pub and Old Town Hall				
Open three entertainment facilities within Captain Cook Square (cinema, Lane 7, eSports)				
Commence construction on the south side of the dock				
Action plan agreed and commenced for House of Fraser building				
Action plan agreed and commenced for Centre North East				
Action plan agreed and commenced for The Crown Pub building				
Action plan agreed and commenced for Gurney House				

We will invest in our existing cultural assets, create new spaces and events, and improve access to culture.	Q1 2022/23 position	Q2 2022/23 position	Q3 2022/23 position	Q4 2022/23 position
Increased ticket sales and attendance of events through effective marketing				
Complete improvements to Teesaurus Park				
Create three new annual events in 2022 as per existing approvals				
Aim for all children to get an experience of live theatre				
Increase attendance at existing Council events like Orange Pip				
Increase visitor numbers to museums and attractions				
Increase tickets sales at town hall performances				

We will ensure that we place communities at the heart of what we do, continue to deliver value for money and enhance the reputation of Middlesbrough.	Q1 2022/23 position	Q2 2022/23 position	Q3 2022/23 position	Q4 2022/23 position
Encourage public to help drive decision making				
Introduce a marketing campaign and associated support to significantly grow Middlesbrough Lottery				

We will ensure that we place communities at the heart of what we do, continue to deliver value for money and enhance the reputation of Middlesbrough.	Q1 2022/23 position	Q2 2022/23 position	Q3 2022/23 position	Q4 2022/23 position
Work with the voluntary sector to create and promote volunteering opportunities and an increase in volunteers	On-track	On-track	On-track	On-track
Introduce Neighbourhood Action Weeks, driven by volunteers	On-track	On-track	Complete	Complete
Market a small local grant programme	On-track	On-track	Unachievable	Unachievable
Market a strong buy-local campaign	On-track	On-track	On-track	Unachievable
Commence work on the new Southlands Centre	On-track	On-track	On-track	On-track
Commence work on Nunthorpe community centre	On-track	On-track	On-track	On-track
Promote Middlesbrough on the national stage	On-track	On-track	Complete	Complete
Increase sponsorship income from businesses for various council activities	On-track	On-track	On-track	Unachievable
Improve user experience of the council website, increasing online transactions	On-track	On-track	On-track	On-track

Key	
Complete	Complete
On-track	On-track
Some slippage	Some slippage
Unachievable	Unachievable